## Living Wages

Carla Romeu Dalmau







## Our Mission:

# Drive Systemic Market Transformation towards



## Better jobs

+ 240,000 workers in factories reached 33% of living wage gap closed for 50,000 tea workers in Malawi



## Better incomes

2.5m smallholder farmers reached7.1m MT sustainably produced commodities



## Better environment

2.6m ha under protection, restoration and sustainable rehabilitation



Gender as cross-cutting



## How we work

### Convening

Bringing knowledge, sourcing power and jurisdictional power together



## **Co-financing**

Triggering private investments
De-risking capital investments

**Insights & Innovation** 

Testing new sustainability solutions and share learnings

## **Our partners**

















































YMERE



**FMO** 









BESTSELLER'

Johnson-Johnson









IKEA













GoodElectronics





















































BILL& MELINDA

















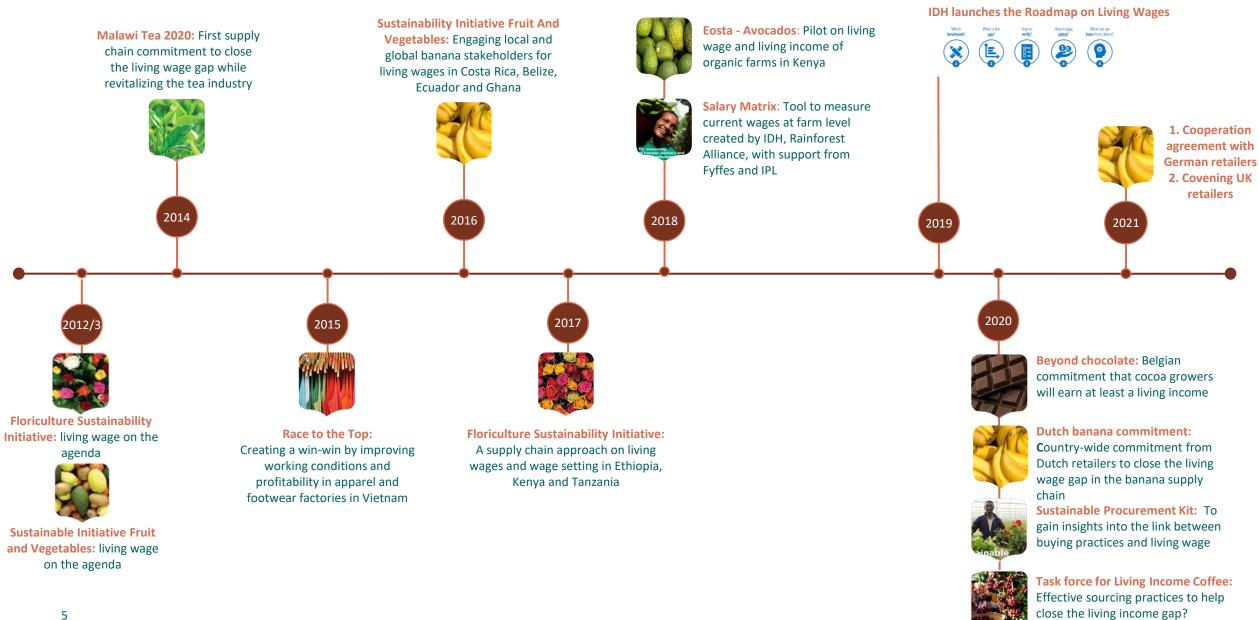






## **IDH Journey on Living Wages**







Which benchmark?



What is the gap?



How to **verify**?



How to take action?



What can we **learn** from others?



## **IDH Roadmap on Living Wages**













Recognition process benchmark methodologies

Benchmark finder

**Next:** explore global public databased of benchmarks.

**Digital Salary Matrix** 

Guidelines, training and helpdesk.

Adoption by key certification schemes.

**Next:** further improvements, adaptation to manufacturing.

Verification guidelines & reporting template

Partnership for training auditors

MOUs with recommended auditing bodies

**Next**: improved guidelines and engagement of auditing bodies.

Co-financing projects

Action Guide to support closing of living wage gaps

Publication of case studies and videos

LW Summit 2023

Partnerships for disseminating lessons learnt



## How is a living wage benchmark calculated?



Food



**Health Care** 



Housing



**Transportation** 



**Education** 



Other essential needs
Including provision for
unexcepted events



**Basic Costs for the Family** 





## Living Wage Benchmark Methodology Recognition Process



Full-fledged Anker Methodology
Anker Reference Value Methodology



Typical Family Methodology



Typical Family Methodology



Monthly Living Wage Methodology



#### Collecting data

Estimate living wage based on data collected and representative of the location of the living wage benchmark



#### Cost of living

Measure the cost of living of a typical family in a region (family size is estimated based on regional/national family size data or birth-rate data)



#### Items of cost of living

The cost of living based on requirements for good nutrition, housing, education, healthcare, household goods, transportation, personal care, etc.



#### Working adults

Factor in the expected number of working adults in a family by dividing the total cost of living by 1+ the employment rate



#### Sufficient net income

Account for statutory deductions from gross income, such as taxes, union fee, etc.



#### Differences in context

City/region-specific or at least account for urban and rural differences



#### Conflict of interest

No inherent conflicts of interests.
Methodologies must have sufficient distance from funding sources to maintain integrity. In addition, individual benchmark results must not be influenced by the funding source



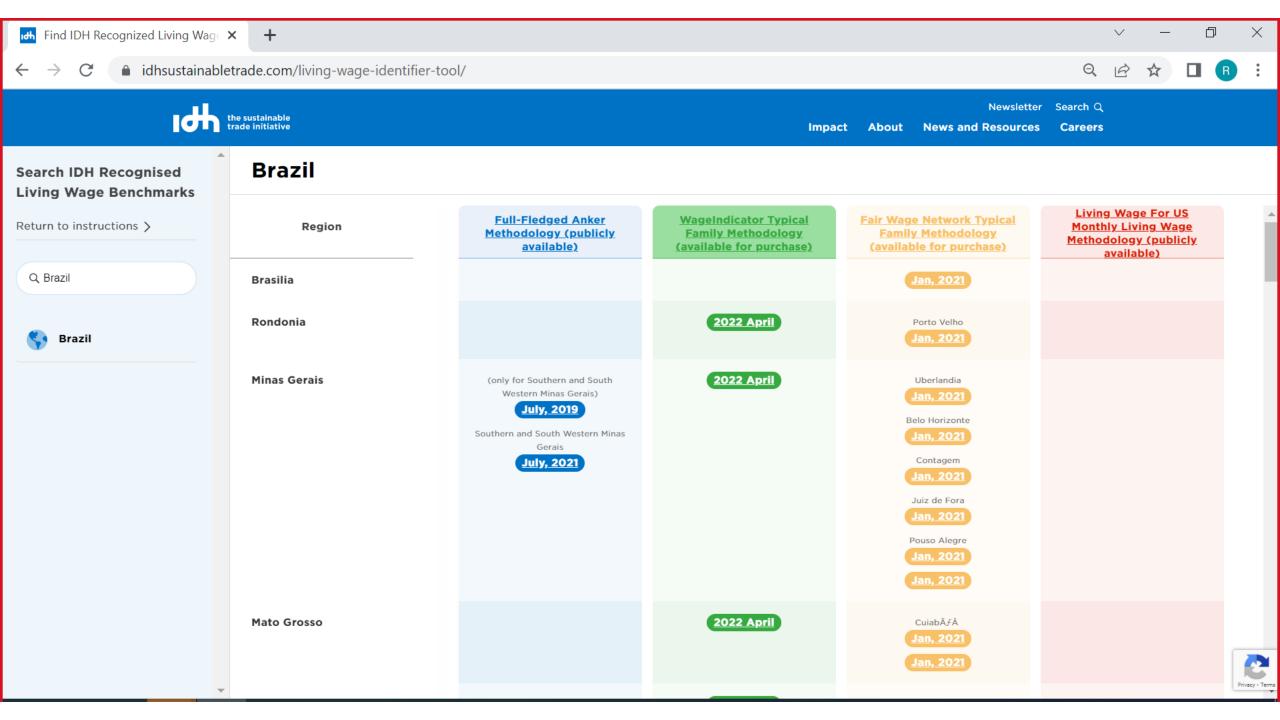
#### Transparency

Publish a clear and consistent methodology for data collection and calculation elements



#### Inflation estimation

Update the estimates yearly for inflation.
Estimates can be updated for up to 5 years (considering local circumstances) before a new benchmark is needed







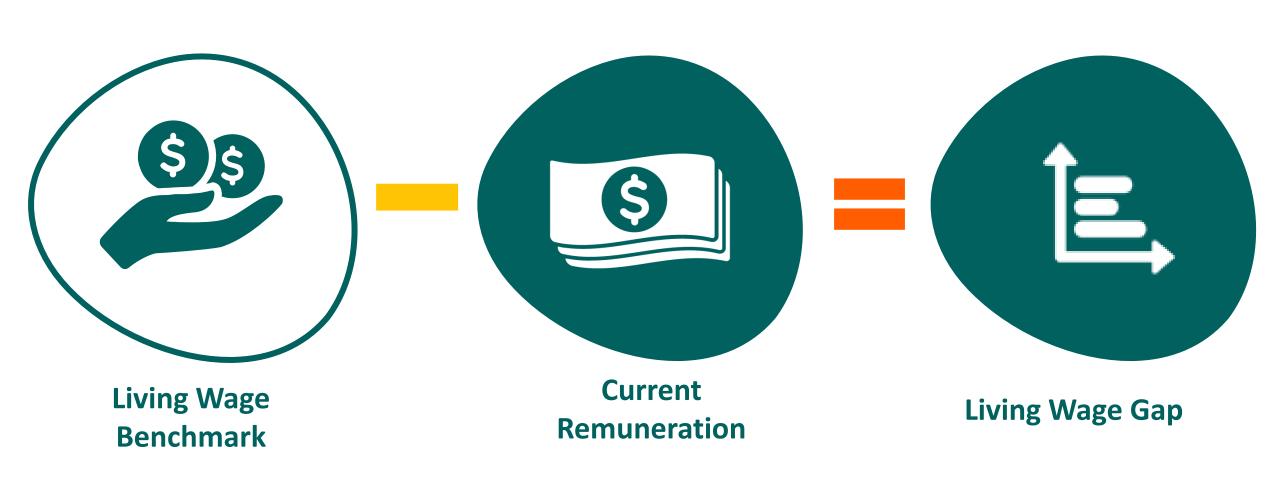
## **IDH Roadmap on Living Wages**

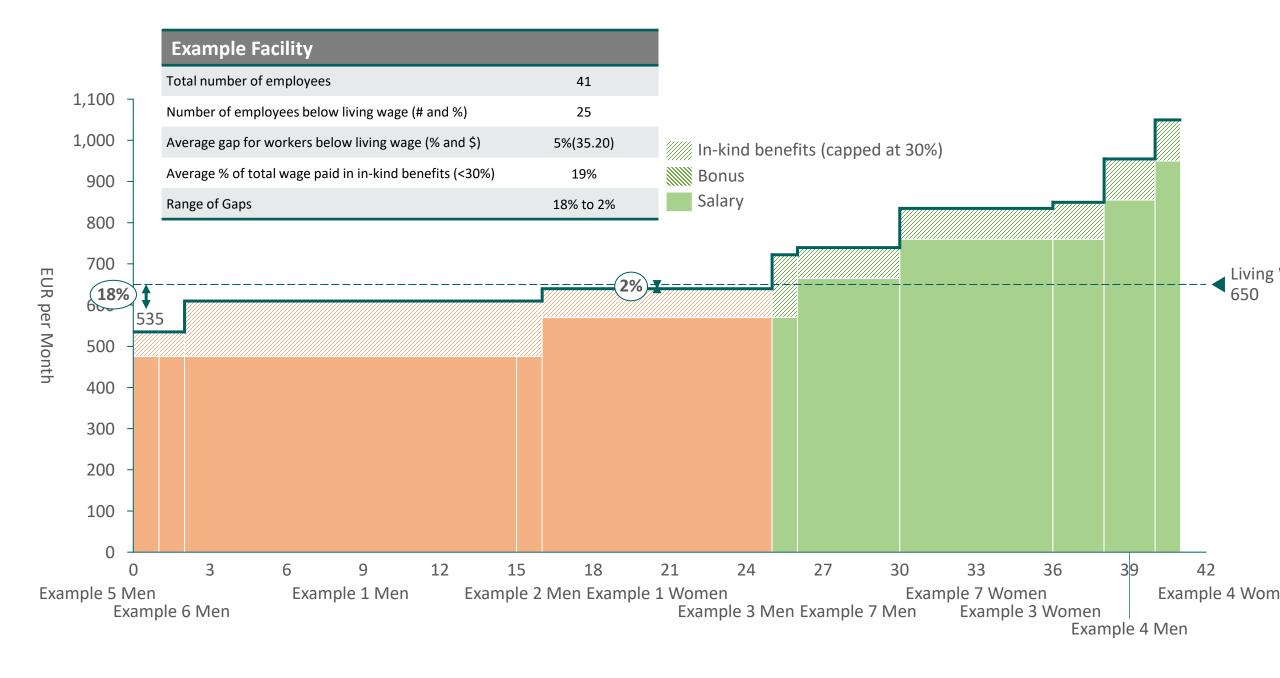
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### **HOW ARE LIVING WAGE GAPS MEASURED?**

Using the **Salary Matrix** at the production level (digital format)







#### Today

more than 600+ matrices completed

- 20 sectors/commodities:
  - Agriculture: avocado, banana, coffee, flowers, pineapples, plantains, tea, tomatoes
  - Aquaculture: fish, seaweed
  - Manufacturing
- Countries: 30







## **IDH Roadmap on Living Wages**

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## **Schemes participating**



















Aquaculture Stewardship Council





for workers worldwide











































- Dutch Retailers Initiative
- German Retailers Initiative with GIZ
- UK Retailers Initiative

 Floriculture Sustainability Initiative (FSI)

- Sustainable Juice Covenant
- Sustainability Initiative Fruit & Vegetables (SIFAV)

• Aquaculture and more...



**Dutch retailers' commitment to living** wages in bananas (2019)





































## What is the Dutch commitment?

For 100% of entire banana assortment sold in the Dutch market

#### 1. First phase 2019 - 2020

Mapping current remuneration and compare with recommended living wages using the Salary Matrix

#### 2. From 2021

Finding solutions involving retailers, suppliers and producers for a gradual reduction of potential difference between current remuneration and living wages by at least 10% per year

#### 3. By 2025

Achieve a reduction of potential differences between current remuneration and living wages by at least **75**%



## WHO PARTICIPATED LAST YEAR?

All farms with hired labor that produce bananas purchased by participating Dutch retailers.





2019-2020 data: 16 retailers, 6 suppliers, 218 farms that hire 26,393 men and 4,046 women.

These farms produce 75% of the volume purchased by participating Dutch retailers.

The aim for 2021 data is to cover 100%.



## 2020 results



Average gap of 10,7%.

Average wage gap of 9% for female and 11,1% for male employees.

Workers Size **Farms** of living wage gap with/without living wage gap with/without living wage gap 68% 46% 44% 45% 55% 32% 9% WITHOUT WITHOUT WITH WITH wage gap wage gap wage gap >30% 10-30% <10%

# UK and Belgian Retailers' © Commitments (2022)































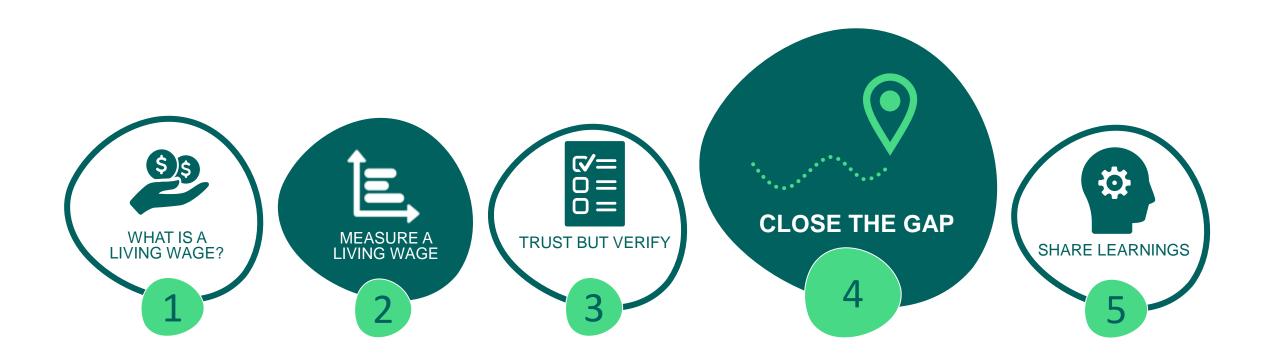
# Three key developments that will shape HOW European retailers and importers work on sustainability in the next decade

Due Diligence as a (legal) requirement









## **IDH Roadmap on Living Wages**

supported by international companies & standards

#### Closing the living wages gap: Collaboration is key!

#### About the Living Wage roadmap

The Roadmap on Living Wages is created by IDH and supports companies and other organizations on their journey towards a living wage economy. You are now in step 4 of the roadmap. This step is all about taking action.

#### Collaboration

This framework provides insights into the roles of and interventions for separate actors, but it is important to highlight that collaboration is key in closing the living wage gap.

#### Guidance

Select your role in the framework on the left and find your path all the way to the right in order to select the intervention most suitable for your situation. Or just browse through the different elements and explore the rich information available to help you act on living wages.





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Roadmap on Living Wages

Step 1

Identify

Step 2

Calculate

Step 3 Verify

Step Act Step 5 Share

Learn more

transparency

Partner with us

#### Challenge Intervention Actor Impact area **Employment practices** Increase wages, bonuses and in-Buyer Low margins kind benefits Supplier Facility performance Low facility productivity Improve procurement practices Government Procurement & Trading practices Lack of market transparency Stabilize higher prices Supporting organisation **Enabling environment** Price cautious consumers Create consumer awareness Low facility productivity Enhance facility productivity Low product quality Enhance social dialogue Excessive working hours Improve product quality Precarious employment contracts Improve hiring and contracting practices Low quality/value of in-kind benefits Improve policies in producer Lack of robust pay management system countries Inadequate wage setting mechanisms - e.g. lack of CBA Improve policies in consumer countries Lack of (adequate) social protection Enhance price & supply chain





## **IDH Roadmap on Living Wages**

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## Living Wage Summit 2022

Brussels December 7<sup>th</sup>, 2022

## Join us!





## Thank you

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#### Ministry of Foreign Affairs



Schweizerische Eidgenossenschaft Confédération suisse Confederazione Svizzera Confederaziun svizra

Swiss Confederation

Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO